FLEXIBLE MEMORANDUM OF UNDERSTANDING

Between
Swadeshi Shodh Sansthan,
46, 47, Pandit Deen Dayal Upadhyaya Marg,
ITO, Delhi-110002, Bharat
And
University of Agder,
Kristiansand, Norway
and
Indira Gandhi National Tribal University,
(A Central University under Act of the Parliament of India)
Amarkantak (M.P.) India
And
Indian Agricultural Research Institute (IARI),
Pusa Campus, New Delhi – 110012
And
Sanatan Group of Education,
Jharkhand, India
for

Development of Multilateral Collaborations Across Nation and Sectors, Linking Bhartiya Research with Global Endeavours, Decentralized Economic Progress: Country-wise and Sector-wise Focus, Joint R&D Projects and Strategic Scientific Partnerships, Joint National & International Seminars and Workshop Programs, Joint Research Capacity Building and Knowledge Sharing, Technology Transfer and Joint Publications, Institutional and National Brand-Building, Science, Technology, and Innovation for Global Leadership, Energy Swaraj and Sustainable Innovation, Fostering Entrepreneurship and Swavalambi Bharat Abhiyan, Joint Policy Program for Bharat @2047, Har_Ghar_Swadeshi and Har_Yuwa_Udyami, Swadeshi_Jivan_Shaily, policy framework etc.

This **Flexible Memorandum of Understanding** (Flexi MoU) is made and entered into on this 24th day of **April 2025**, signifying a landmark convergence of globally renowned institutions committed to the shared pursuit of knowledge, innovation, and nation-building. Rooted in the timeless spirit of Bharat and propelled by a futuristic global vision, this collaboration draws its philosophical foundation from the profound prayer - "अजय्यां च विश्वस्य देहीश शक्तिम, सुशीलं जगद्येन नम्रं भवेत्" - grant us such indomitable strength that none in the world can ever overpower us, and bestow upon us such sublime character that the entire world bows with reverence. Embodying this ideal, the signatories commit to a transformative, multi-institutional alliance that transcends geographical, cultural, and disciplinary boundaries to co-create pathways of excellence

in research, education, policy, and innovation. With a collective resolve to contribute to the national mission of **Bharat @2047**, this MoU fosters a dynamic platform for Swadeshi thought leadership, decentralized economic models, global academic linkages, and value-based entrepreneurship. Inspired by the sacred resolve - **"परं वैभवं नेतुमेतत् स्वराष्ट्रं, समर्था भवत्वाशिषा ते भृशम्"** - may our nation ascend to the pinnacle of glory, and may we be empowered to lead it there with unwavering strength—this Flexi MoU stands as a solemn declaration of unity, character, and collaboration for shaping a self-reliant, enlightened, and globally respected Bharat.

1. OBJECTIVES OF THE FLEXI-MOU

The goal of this cooperation is to foster collaboration, provide opportunity for global experience, and to facilitate advancement of knowledge, best efforts and frequent interactions. We agree to explore the possibility of engaging in the following modes of collaboration and the objectives of this Flexi MoU are:

(i) **To Forge Epochal Multilateral Collaborations**: Establish enduring and strategically aligned partnerships between premier institutions of Bharat and global counterparts to foster holistic, transdisciplinary knowledge ecosystems of global eminence.

(ii) **To Catalyze Bhartiya Research Integration with Global Endeavours**: Seamlessly integrate indigenous research paradigms rooted in Indian civilizational ethos with frontier global scientific pursuits, facilitating symbiotic academic diplomacy and intellectual interoperability.

(iii) **To Institutionalize Decentralized, Polycentric Economic Progress**: Promote sector-wise and country-specific economic proliferation through regionally responsive, community-embedded research models that actualize the principles of inclusive, bottom-up development.

(iv) **To Facilitate Pathbreaking Joint R&D and Strategic Scientific Synergies**: Incubate and operationalize transnational research ventures and innovation clusters in emergent domains of national and planetary relevance, thereby transforming knowledge into actionable solutions.

(v) **To Orchestrate Joint National and International Academic Confluences**: Design and execute prestigious seminars, symposiums, and workshops that transcend geopolitical boundaries, fostering intercultural academic dialogues and the evolution of globally resonant thought leadership.

(vi) **To Augment Research Capacity and Epistemic Exchange**: Elevate institutional competencies and research proficiencies through mutual faculty development programs, doctoral fellowships, knowledge repositories, and scholarly mobility initiatives.

(vii) **To Operationalize Technology Transfer and Co-Ownership of Innovations**: Facilitate ethical and mutually beneficial exchange of technologies, patents, and publications that elevate both institutional and national innovation indices while upholding intellectual sovereignty.

(viii) **To Embolden Institutional Branding and National Academic Diplomacy**: Advance the global academic stature of Bharat through synergistic branding strategies, joint publications, and visibility across global scientific forums—reinforcing Bharat's narrative as a Vishwa Guru.

(ix) **To Pioneer Science, Technology, and Innovation for Sustainable Global Leadership**: Lead the world in climate-resilient technologies, Energy Swaraj, and socio-technological innovations that amalgamate tradition with techno-modernity, anchored in sustainability and resilience.

(x) **To Architect Policy Frameworks for Swavalambi Bharat and Vision @2047** Co-create transformative policy blueprints in entrepreneurship, education, agriculture, and governance through data-driven research, grassroots consultations, and scholarly interventions that scaffold a self-reliant, Swavlambi Bharat Abhiyan, Swadeshi, sovereign, and sagacious Bharat by 2047.

2. SCOPE OF THE FLEXIBLE MoU

Cooperation shall be carried out envisioned for Nation Welfare through Multilateral Synergy and Swadeshi Renaissance through such activities or programmes as:

(i) **Strategic Exchange of Transdisciplinary Scholars and Intellectual Capital**: To facilitate the reciprocal mobility of eminent academicians, researchers, and thought leaders, fostering a milieu of interdisciplinary erudition and intercultural epistemic convergence.

(ii) **Interinstitutional Diffusion of Ideas, Innovations, and Indigenous Intelligentsia**: To nurture a robust ecosystem for the interchange of transformative ideas, traditional wisdom, contemporary innovations, and Swadeshi-centric knowledge across institutional frontiers.

(iii) **Collaborative Genesis of Frontier Research and Development Initiatives:** To co-create high-impact, multi-sectoral research projects in agriculture, technology, humanities, and entrepreneurship with scalable, globally resonant deliverables rooted in Bharatiya context.

(iv) **Bilateral and Multilateral Participation in Scholarly Confluences:** To actively engage in jointly hosted symposia, workshops, conclaves; and research deliberations, enabling cross-pollination of ideologies, policy models, and global best practices.

(v) **Mutual Exchange of Policy Artifacts and Visionary Blueprints for Bharat @2047:** To share and co-develop white papers, policy compendia, and futuristic frameworks aligning with the national aspirations of Swavalambi Bharat and the overarching vision of Viksit Bharat @2047.

(vi) **Co-Creation of Research Programmes on Harnessing India's Youth Demographic Dividend:** To architect comprehensive research endeavours aimed at channelizing the creativity, energy, and intellect of Bharat's burgeoning youth into productive, entrepreneurial, and nation-building pursuits.

(vii) **Integrated Efforts toward the Realization of a Fully Employed Bharat:** To design and deploy employment-generating frameworks, vocational training modules, and self-employment ecosystems through grassroots innovation and Swadeshi enterprise incubation.

(viii) **Joint Engagement for Economic Elevation and Global Competitiveness:** To propel India into the upper echelons of the global economy by fostering sector-wise economic revitalization, decentralised value creation, and inclusive growth rooted in indigenous ingenuity.

(ix) **Development of Frameworks for National and Global Security Leadership:** To pursue thought leadership and policy innovation in the areas of strategic autonomy, intellectual sovereignty, and civilizational security, aligned with India's rise as a Vishwa Guru.

(x) **Collaborative Research in Science, Technology, and Sustainability Leadership:** To advance India's stature as a pioneering force in sustainable technologies, climate resilience, and scientific innovation under the aegis of Energy Swaraj and Techno-Cultural Integration.

(xi) **Elevating India as a Global Luminary in Life-Value-Centric Civilizational Thought:** To position Bharat as the global epicenter of high life-values, ethical governance, ecological mindfulness, and cultural-spiritual wisdom, contributing to a harmonious and equitable global order.

3. PROPOSED MODES OF COLLABORATION

RECOGNIZING the profound and shared commitment of all participating institutions to advance the frontiers of **research, education, training, innovation**, and **technology transfer** on a **non-commercial, long-term**, and **mission-driven** basis;

ACKNOWLEDGING the pivotal role of institutions of higher learning in shaping a **globally connected, socially conscious,** and **intellectually sovereign Bharat**, while promoting transnational academic alliances for inclusive and sustainable global development;

REALIZING the imperative to synergize indigenous strengths with international best practices in order to co-create a knowledge-based economy aligned with the ideals of **Swadeshi, self-reliance,** and **global leadership**;

THE PARTIES HERETO AGREE to collaborate through the following multidimensional and transformative modes:

I. **Co-Design and Implementation of Multilateral Research Projects**: Across domains such as Indian Knowledge Systems, agricultural innovation, sustainable technologies, and entrepreneurship development.

II. **Reciprocal Exchange of Scholars, Experts, and Practitioners**: For academic immersion, transdisciplinary dialogue, and co-teaching across partner institutions.

III. **Joint Organization of National and International Academic Events**: Including seminars, symposia, policy workshops, conferences, and innovation exhibitions.

IV. **Collaborative Curriculum Development and Knowledge Resource Sharing**: Focused on culturally rooted, future-ready education models and experiential learning frameworks.

V. **Policy Think-Tanks and Working Groups for Vision Bharat @2047**: To co-create white papers, actionable recommendations, and global policy dialogues addressing strategic research areas.

VI. **Establishment of Innovation Hubs and Centres of Excellence**: Anchored in region-specific needs for skill-building, technology adaptation, and community entrepreneurship.

VII. **Joint Authorship, Publications, and Swadeshi Knowledge Archives**: For global dissemination of co-created intellectual property and traditional knowledge systems.

VIII. **Integrated Field Immersion Programs and Capacity Building Initiatives**: For students, artisans, researchers, and youth leaders in rural, tribal, and international contexts.

IX. **Digital and Technological Collaboration for Energy Swaraj & Sustainability**: Through shared labs, digital platforms, virtual classrooms, and e-learning ecosystems.

X. **Mutual Contribution to Global Ranking, Branding & Academic Diplomacy**: Enhancing the visibility, credibility, and international stature of participating institutions and Bharat as a knowledge leader.

4. GENERAL PROVISIONS:

i. **Non-Binding Nature with Mutually Respectful Intent:** This Flexi-MoU is a statement of mutual intent and goodwill. It does not create any legal obligation or enforceable right but serves as a framework to guide cooperation and shared vision among the parties.

ii. **Autonomy and Sovereignty of Participating Institutions:** Each institution shall retain full autonomy over its internal policies, academic frameworks, financial systems, and administrative operations. Collaboration shall proceed in a manner that respects institutional sovereignty and national laws.

iii. **Confidentiality and Data Protection:** All parties shall uphold strict confidentiality concerning sensitive information, data, or research shared under this MoU. No confidential data shall be disclosed to third parties without prior written consent of the originating institution.

iv. **Intellectual Property Governance:** Any intellectual property, inventions, or innovations developed jointly shall be subject to co-ownership, as per mutually agreed terms. Independently created outputs shall remain the sole property of the developing institution.

v. **Non-Exclusivity of Collaboration:** This MoU does not restrict any party from entering into similar collaborative arrangements with other institutions, organizations, or countries, thereby encouraging a culture of open and inclusive global engagement.

vi. **Amendments and Extensions:** Any amendments, modifications, or extensions to this MoU shall be made in writing and signed by all parties. The Flexi-MoU may be reviewed periodically to align with emerging national and global priorities.

vii. **Dispute Resolution through Mutual Dialogue:** Any differences arising from the interpretation or execution of this MoU shall be resolved amicably through mutual consultation and dialogue, upholding the spirit of academic fraternity and international cooperation.

5. COSTS OF THE MOU

Each participating institution shall independently bear all costs, expenditures, and financial obligations incurred in connection with the execution of activities under this MoU, unless otherwise agreed upon in writing. Any joint initiatives requiring shared funding shall be subject to mutually agreed financial arrangements, ensuring transparency, equity, and alignment with institutional financial protocols.

6. SIGNED IN FIVE ORIGINALS

This Flexible Memorandum of Understanding (Flexi-MoU) has been executed in **five original** copies, each of which shall be deemed an authentic and legally equivalent instrument. Each party to this MoU shall retain one signed original for their official records. By affixing their signatures below, the duly authorized representatives of the respective institutions confirm their commitment to the collaborative principles and provisions outlined herein, with this MoU coming into effect on the date of the final signature.

Date: 24th **April 2025**

Place: New Delhi

Signed on behalf of:

1. Swadeshi Shodh Sansthan
46, 47, Pandit Deen Dayal Upadhyaya Marg,
ITO, Delhi – 110002, Bharat
Name: Dr. Pradeep S. Chauhan
Designation: Professor, JNU. Secretary, SSS
Signature: 24/4/2025
Seal:

2. University of Agder
Kristiansand, Norway
Name: Dr. Mohan Lal Kolhe
Designation: Professor
Signature:
Seal:

3. Indira Gandhi National Tribal University
(A Central University under Act of the Parliament of India)
Amarkantak, District Anuppur, Madhya Pradesh – 484886, India
Name: Prof. Vikrant Kumar Singh
Designation: Dean of Faculty
Signature: 24/04/2025
Seal:

4. Indian Agricultural Research Institute (IARI)
Pusa Campus, New Delhi – 110012, India
Name: DR. SATYAPRIYA
Designation: Head, Division of Agril Extension, ICAR-IARI, NDD
Signature:
Seal: 24/4/25

5. Sanatan Group of Education
Jharkhand, India
Name: Prof. Dr. Bijay Singh
Designation: Director General
Signature:
Seal: 24.4.2025

Director General
Sanatan Group of Education
Ranchi, Jharkhand